

COUNTRY AND CANDIDATE

EMPLOYMENT

UNEMPLOYMENT RATE – 4%

TOTAL EMPLOYED – 49.2M

UNDEREMPLOYMENT – 11.2

LABOR PARTICIPATION – 64.8%

CHALLENGE

Brain drain – health sector Rural-Urban Migration Farm-to-Market





Years

Human

Resources



2021

AOTS ERHR1

POPULAR INDUSTRIES

Agriculture
Information & Comm Technology
Education
Health

FOCUS 2023-2028

Energy | Logistics | Connectivity
Upskilling and Retooling



1

ERHR1 Master in

Development Management

2022 2024

Adjunct Faculty
Asian Institute of Management
Human Capital Mgt Course





AOTS EXPERIENCE







IN DEPTH

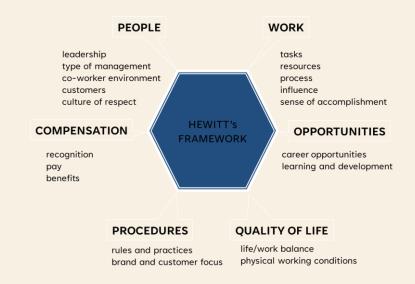
CULTURE

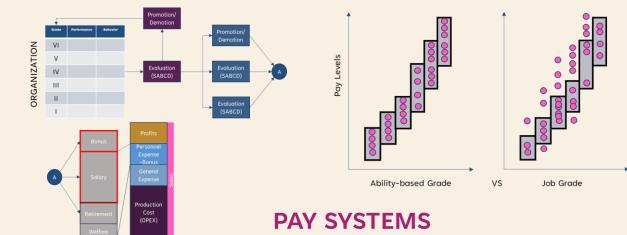
AWARENESS

Low unemployment rate Flexible Job Types Rapid Post-War Development Low Engagement

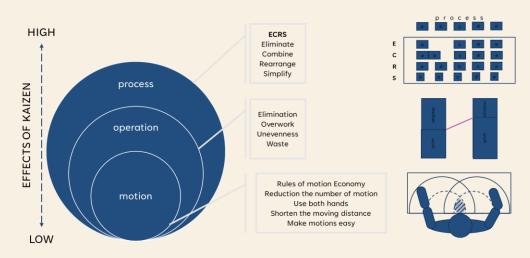
Low Context **High Productivity High Commitment Lower Cost of Production** Streamlined Processes Highly Industialized (4th) Strong Belongingness Continuous Improvement

Competition with Cooperation Sustainable IR Practice **Psychological Contracts**





KAIZEN



NEXT STEPS



STANDARDIZE AND REORGANIZE FLAWED PROCESSES



DEVELOP PROGRAMS FOR COMMITMENT AND ENGAGEMENT



FOLLOW THRU WITH SUSTAINABLE ENGAGEMENT



POLICY
CONSTRAINTS



CHAMPION PRIORITY PROGRAMS

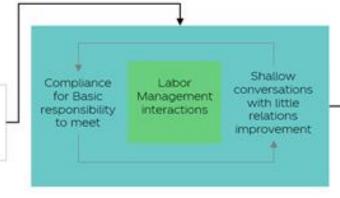
DOCUMENT | SUSTAIN | INSTITUTIONALIZE

Bayanihan Awards Progression

Labor landscape vicious cycle

Volatile Labor Landscape
Mistrust of Unions towards Management
Channels of Communication funneled heavily
through unions than to immediate superiors
Petty concerns being bottled until it escalates to
pressing and sensationalized problems

Gaps in EE and ER Relationships widen Leadership starts viewing unions as hindrance to productivity Incidence of Labor unrest and disputes leading unions to adversarial engagements with management



BAYANIHAN AWARDS

Short Term Outcomes

Developed culture for documentation

 Initiated conversations for viable programs aimed at addressing basic concerns

Developed sustainable channels for communication

 Sites subscribed to an agreed platform and structure aligned with company design and NCMB guidelines

Institutionalized support for initiatives aimed at cooperation

- Created awareness for leadership to address funding requirements
- Created business case to have a continuous program

Medium Term Outcomes

Established presence for sustained participation in the NCMB search

 Attended and placed as finalist for 2 consecutive biennial cycles

Streamlined process for communication delivered with clarity and strong purpose

 Made relations stronger through timely and routine touchpoints between individual and national internal programs for cooperation

Determined measures and validated proof of concept to sustain budget requirement for at least 5 years

 Funded awards seasons with graduating prizes attuned to needs and heightened entertainment and engagement

Long Term Outcomes

Recognized as industry stalwart for best practices in cooperation programs

 Programs developed impact internal clients and immediate community

Standardized approach to lively and cooperative communications

 EE and ER collaboration created greater leverage points for addressing quality of life for employees

Company initiatives garnered international recognition and support

- Funding becomes second nature
- Programs launched within the system mimicking CCBPI standard

Little to no labor disputes eliminating gaps in communication, strained labormanagement relations, and mistrust

Strong positive labor climate with an outward effect to immediate communities and improved quality of life for employees

Coa Cola Beverages Inc.

2022

44 of 55

Unions Joined

+22 vs 2021

CLOSED 55 of 55

CBAs in PH Coca-Cola History

2023

Total entries onto Awards
Search for Best LMC

7

Regional finalists

2

National Winners







Priorities
Process
Structure
Profit
Engagement

Opportunities

Partnership

Learning

BIG Network

Concerted Effort

2021

Restrictions

Policy

Workload

Budget

Lack of Master Plan

Treatment
Simplify
Decongest
Empower
Renew Commitment

/pôrt/ (program development) adapting a completed version of the **model** from one platform to another

