

ODA Program Partially Subsidized by Japanese Government



The Production Management Training Program for Mexico [MXPM]

Course Features

The objective of the program is to improve the production management abilities of middle and senior managers as well as factory managers, all of who are directly involved in production management at production sites, in order to implement production activities within their companies/factories efficiency by understanding the mindset behind Japanese manufacturing companies' *Monozukuri*.

Step 1:

Participants will examine the current situations of manufacturing industries and their mindset in Japan. The, participants will overview production management in highly regarded Japanese manufacturing companies.

Step 2:

Exercises

Participants will study the means essential for productivity improvement such as 5S and Visual Management.

Company Visits

They will deepen their understanding of how those management tools are actually put into practice at production sites of Japanese companies.

Step 3:

Final Report Presentation

They will make a presentation how to implement the Japanese style management methods, based on the results of the lectures, visits and discussions.

Date : 4 December – 17 December 2019 (2 weeks)

Venue : AOTS Kansai Kenshu Center

Target Participants: Senior to Middle Managers or Plant Managers in the manufacturing industry

Deadline: **15 October 2019 (Tue)**

Contact Information

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Schedule (Tentative)

***All lectures/visits will be conducted in SPANISH.**

Date	Morning Session	Afternoon Session
Dec 4 (Wed)	Orientation / Opening Ceremony	Lecture : Comparison of Corporate Management between Mexico and Japan
5 (Thu)	Lecture: How to implement productivity improvement activities –Introduction <ul style="list-style-type: none"> •Characteristics of Japanese style Kaizen activities such as TQM,TPM and TPS •How to grasp problems and how to implement activities for Kaizen 	Lecture: How to implement productivity improvement activities – Kaizen activities <ul style="list-style-type: none"> •How to implement productivity improvement and Kaizen activities by using 3S at production sites
6 (Fri)	Lecture: How to implement Kaizen in cost and efficiency(IE) <ul style="list-style-type: none"> •What is Muda or loss? •Kaizen by IE method 	Lecture & Exercise: Kaizen practical methods fro the removal of Muda(Kaizen exercise with practice)(1) <ul style="list-style-type: none"> •How to implement Kaizen by team
7 (Sat)	Day Off	
8 (Sun)	Day Off	
9 (Mon)	Lecture & Exercise: Kaizen practical methods fro the removal of Muda(Kaizen exercise with practice)(2) <ul style="list-style-type: none"> •How to make standard operation and case studies by using video 	Lecture: JIT and JIDOKA, how to design the continuous flow in the plant(Method of Understanding and practicing the Toyota Production System) <ul style="list-style-type: none"> •How to make and implement Kaizen plan through assembly line practice
10 (Tue)	Lecture & Exercise: How to implement quality control and performance improvement <ul style="list-style-type: none"> •Why-Why analysis •Basic knowledge of QC methods 	Lecture: How to implement Kaizen activities of equipment and facilities and to increase the rate of operation <ul style="list-style-type: none"> •Thrashing out factors through Kaizen practice of ball launcher
11 (Wed)	Study Tour	Company Visit: Case Study of Productivity Improvement
12 (Thu)		Company Visit: Case Study of Kaizen Activities
13 (Fri)		Company Visit: Case Study of the Japanese Production System
14 (Sat)	Day Off	
15 (Sun)	Day Off	
16 (Mon)	Lecture & Exercise : QC Circle Activities <ul style="list-style-type: none"> •Overview of QC circle activities and efficient way of implementation 	
17 (Tue)	Final Report Presentation	Final Report Presentation/Closing Ceremony

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